# 2012 \& 2011 Annual Financial Statements 

## PIONEER INSTITUTE, INC.

85 Devonshire Street; $8^{\text {th }}$ Floor Boston, Massachusetts

Years Ended September 30, 2012 and 2011
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# GLENN RICCIARDELLI, P.C. 

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Glenn Ricciardelli, P.C

The Board of Directors
Pioneer Institute, Inc.
85 Devonshire Street; 8th Floor
Boston, Massachusetts 02109

## Report on Financial Statements

We have audited the accompanying financial statements of Pioneer Institute, Inc., which comprise the statement of financial position as of September 30, 2012, and 2011, the related statements of activity and cash flows for the years then ended, and the related notes to the financial statements.

## Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

## Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## Opinion

In our opinion, the financial statements referred to in the first paragraph present fairly, in all material respects, the financial position of Pioneer Institute, Inc. as of September 30, 2012 and 2011, and the changes in their net assets and their cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

## Report on Supplemental Information

Our audit was conducted for the purpose of forming an opinion on the basic financial statements taken as a whole. The schedule of functional expenses on Pages $14 \& 15$ is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Respectfully,

## Glemn Ricciardelli, PC

Boston, Massachusetts
January 19, 2013

|  | 2012 | 2011 |
| :---: | :---: | :---: |
| ASSETS: |  |  |
| Current Assets: |  |  |
| Cash \& Cash Equivalents (Note A) | \$526,961 | \$654,377 |
| Contributions Receivable (Note A) | 117,318 | 134,800 |
| Prepaid Expenses \& Deposits | 36,131 | 24,248 |
| Total Current Assets | 680,410 | 813,425 |
| Property \& Equipment: |  |  |
| Furniture \& Fixtures | 31,091 | 31,091 |
| Office Equipment | 94,227 | 94,216 |
| Software | 174,136 | 174,136 |
| Leasehold Improvements | 35,498 | 35,498 |
| Subtotal | 334,952 | 334,941 |
| Less: Accumulated Depreciation \& Amortization | $(329,401)$ | $(323,003)$ |
| Net Property \& Equipment | 5,551 | 11,938 |
| Other Assets |  |  |
| Long-Term Investments (Note F) | 1,996,807 | 1,217,731 |
| Long-term Contributions Receivable | 0 | 53,300 |
| Total Assets | \$2,682,768 | \$2,096,394 |

## LIABILITIES:

Accounts Payable \& Other Accrued Expenses
Total Liabilities

| $\$ 54,441$ |  |
| ---: | ---: | ---: |
|  | $\mathbf{5 4 , 4 4 1}$ |

## NET ASSETS:

| Unrestricted | 820,600 | 838,120 |
| :---: | :---: | :---: |
| Permanently Restricted (Note C) | 228,105 | 215,746 |
| Temporarily Restricted (Note C) | 1,579,622 | 986,380 |
| Total Net Assets | 2,628,327 | 2,040,246 |
| Total Liabilities and Net Assets | \$2,682,768 | \$2,096,394 |


|  | 2012 |  | 2011 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Amount | Percent | Amount | Percent |
| CHANGE in UNRESTRICTED NET ASSETS: |  |  |  |  |
| Revenues and Gains: |  |  |  |  |
| Contributions | \$1,020,603 | 67\% | \$833,034 | 67\% |
| Sales of Publications, Tickets, etc. | 28,602 | 2\% | 22,075 | 2\% |
| Total Unrestricted Revenues \& Gains | 1,049,205 | 69\% | 855,109 | 69\% |
| Net Assets Released from Restrictions: (Note D) |  |  |  |  |
| Satisfaction of Program Restrictions | 478,237 | $31 \%$ | 383,696 | 31\% |
| Total Unrestricted Revenues, Gains \& Other | 1,527,442 | 100\% | 1,238,805 | 100\% |
| Expenses: |  |  |  |  |
| Management \& General Operations | 150,236 | 10\% | 189,295 | 15\% |
| Fund Raising | 263,776 | 17\% | 247,193 | 20\% |
| Outreach \& Public Communications | 54,940 | 4\% | 77,928 | 6\% |
| Major Research \& Program Categories: |  |  |  |  |
| Lovett C. Peters Memorial | 6,829 | 0\% | 0 | 0\% |
| Center for School Reform | 433,432 | 28\% | 297,557 | 24\% |
| Center for Economic Opportunity | 54,249 | 4\% | 104,752 | 8\% |
| Healthcare Initiative | 238,215 | 16\% | 134,697 | 11\% |
| Shamie Center for Better Government | 300,652 | 20\% | 283,826 | 23\% |
| Middle Cities Initiative | 28,941 | 2\% | 56,515 | 5\% |
| Lovett C. Peters Lecture Series | 84,972 | 6\% | 83,991 | 7\% |
| Total Expenses | 1,616,242 | 106\% | 1,475,754 | 119\% |
| Interest Income | 758 | 0\% | 881 | 0\% |
| Dividend Income | 20,595 | 1\% | 49,148 | 4\% |
| Realized gains on Long-term Investments | 12,205 | 1\% | $(6,918)$ | -1\% |
| Unrealized Gain on Long Term Investments | 37,722 | 2\% | $(26,877)$ | -2\% |
|  | 71,280 | 5\% | 16,234 | 1\% |
| Increase/(Decrease) in Unrestricted Net Assets | $(17,520)$ | -1\% | $(220,715)$ | -18\% |
| CHANGE in PERMANENT \& TEMPORARILY RESTRICTED NET ASSETS: |  |  |  |  |
| Contributions - Permanent Restriction (Note A, C) | 2,000 | 0\% | 12,000 | 1\% |
| Contributions - Temporary Restriction (Note A, C) | 1,064,257 | 70\% | 908,465 | 73\% |
| Interest Income (net of Expense) | 1,468 | 0\% | 23 | 0\% |
| Dividend Income | 5,637 | 0\% | 8,902 | 1\% |
| Realized Gain (Loss) on Long Term Investments | 2,839 | 0\% | $(2,634)$ | 0\% |
| Unrealized Gain on Long Term Investments | 7,637 | 0\% | 2,077 | 0\% |
| Net Assets Released from Restrictions (Note D) | $(478,237)$ | -31\% | $(383,696)$ | -31\% |
| Inc./(Dec.) in Permanent \& Temporarily Restricted Net Assets | 605,601 | 40\% | 545,137 | 44\% |
| INCREASE/(DECREASE) IN NET ASSETS: | 588,081 | 39\% | 324,422 | 26\% |
| NET ASSETS: Beginning of Year | 2,040,246 | 134\% | 1,715,824 | 139\% |
| NET ASSETS: End of Year | \$2,628,327 | 172\% | \$2,040,246 | 165\% |

## PIONEER INSTITUTE, INC.

Statement of Cash Flows
As of September 30, 2012 and 2011

|  | 2012 | 2011 |
| :---: | :---: | :---: |
| CASH FLOWS from OPERATING ACTIVITIES: |  |  |
| Change in Net Assets | \$588,081 | \$324,422 |
| Adjustments to Reconcile Change in Net Assets to |  |  |
| Net Cash Provided by Operating Activities: |  |  |
| Depreciation | 8,707 | 16,447 |
| Decrease/(Increase) in Contributions Receivable | 70,782 | $(158,588)$ |
| Decrease/(Increase) in Prepaid Expenses \& Deposits | $(11,884)$ | 9,294 |
| Increase/(Decrease) in Accounts Payable/Deferred Expenses | $(1,707)$ | 9,320 |
| Unrealized Losses/(Gains) on Long Term Investments | $(45,358)$ | $(24,801)$ |
| Net Cash Provided by Operating Activities | 608,621 | 176,094 |
| CASH FLOWS from INVESTING ACTIVITIES: |  |  |
| (Purchase) / Disposals of Property \& Equipment | $(2,320)$ | $(9,982)$ |
| (Purchase \& Income Reinvestments) / Sales of Long Term Investments | $(733,717)$ | $(39,662)$ |
| Net Cash Used by Investing Activities | $(736,037)$ | $(49,644)$ |
| CASH FLOWS from FINANCING ACTIVITIES: |  |  |
| Net Cash Used by Financing Activities | 0 | 0 |
| NET INCREASE (DECREASE) IN CASH \& CASH EQUIVALENTS: | $(127,416)$ | 126,450 |
| CASH \& EQUIVALENTS: Beginning of Year | 654,377 | 527,927 |
| CASH \& EQUIVALENTS: End of Year | \$526,961 | \$654,377 |

## PIONEER INSTITUTE, INC.

Notes to Financial Statements
Years Ended September 30, 2012 and 2011

## Note A - Description of Organization \& Summary of Significant Accounting Policies

## Organization:

Pioneer Institute, Inc. (Pioneer) is a public policy research organization, which specializes in the support, distribution, and promotion of scholarly research on Massachusetts' public policy issues. Pioneer does not incur any costs related to lobbying for the purpose of influencing legislation as addressed under Section 501(h) of the Federal Tax Code.

## Basis of Financial Statement Presentation:

The financial statements of Pioneer have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America. The significant accounting and reporting policies used by PIONEER are subsequently described to enhance the usefulness and understandability of the financial statements.

Pioneer presents information regarding its financial position and activities according to three classes of net assets described as follows:

Unrestricted Net Assets - All resources over which the governing board has discretionary control. The governing board of Pioneer may elect to designate such resources for specific purpose. This designation may be removed at the Board's direction.

Temporarily Restricted Net Assets - Resources accumulated through donations or grants for specific operating or capital purposes. Such resources will become unrestricted when the requirements of the donor or grantee have been satisfied through expenditure for the specified purpose or program or through the passage of time.

Permanently Restricted Net Assets - Endowment resources accumulated through donations or grants that are subject to donor-imposed stipulations that they be maintained in perpetuity that the principal be invested by Pioneer. These net assets include the original value of the gift, plus any subsequent additions. Unexpended appreciation on restricted assets is included in restricted net assets unless otherwise instructed by the donor.

Pioneer recognizes contributions as revenue when they are received or unconditionally pledged. Contributions subject to donor-imposed stipulations that are met in the same reporting period are reclassified as unrestricted. Unconditional promises to give, subject to donor imposed restrictions, with due dates scheduled after the balance sheet date are shown as increases in temporarily restricted net assets and shall be reclassified to unrestricted net assets when the related purpose or time restrictions are met. Conditional

## PIONEER INSTITUTE, INC.

Notes to Financial Statements
Years Ended September 30, 2012 and 2011
promises to give are not recognized until they become unconditional, that is, when the conditions on which they depend are substantially met. Contributions of assets other than cash are recorded at their estimated fair market value at the date of the gift.

Pioneer reports gifts of cash and other assets as permanently restricted support if they are received with donor stipulations that limit the access to the principal portion of the original donated assets. The release of permanently restricted assets amounted to \$7,160 and $\$ 7,825$, in the years ended September 30, 2012 and 2011, respectively.

Contributions receivable represent amounts unconditionally pledged by donors that have not been received by Pioneer. Contributions receivable were $\$ 117,318$ and $\$ 134,800$ as of September 30, 2012 and 2011, respectively.

## Estimates:

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts of assets and liabilities, and disclosures of contingent assets and liabilities, as of the dates of the financial statements, and the reported amounts of revenues and expenses during the reporting periods. Significant estimates included in the financial statements include the fair value of certain allowances on contributions receivable, the useful lives of depreciable assets, and the allocation of expenses to operations and programs based upon the time allocated to each by Pioneer's employees.

## Classification of Net Assets and Revenue Recognition:

Pioneer's net assets and activities that increase or decrease net assets are classified as unrestricted, temporarily restricted, or permanently restricted.

## Contributions, Gifts and Pledges Receivable:

Contributions received are recorded as unrestricted, temporarily restricted, or permanently restricted support depending on the existence and nature of any donor restrictions. Contributions may include actual gifts or promises to give. Such contributions are considered to be available for unrestricted use unless specifically restricted by the donor or grantor. Restricted gifts or promises to give are required to be reported as restricted support in the period received and are then reclassified to unrestricted net assets upon satisfaction of the donor restriction. Restrictions on contributions related to the acquisition of long-lived assets are considered satisfied at the time the asset is acquired.

The allowance for uncollectible contributions receivable is determined based on management's evaluation of the collectability of individual promises. Promises that remain uncollected more than one year after their due dates are written off unless the donor's indicate that payment is merely postponed. There was no allowance for uncollectible contributions at September 30, 2012 and 2011, while a contribution receivable of $\$ 2,500$ was written off during the year ended September 30, 2011.

## PIONEER INSTITUTE, INC.

Notes to Financial Statements
Years Ended September 30, 2012 and 2011

## Contributed Services:

Pioneer receives contributed services from its members, principally as volunteer leaders in the governance structure of the organization. The value of this contributed time is not reflected in these financial statements since it is not easily susceptible to objective measurement or valuation.

A portion of Pioneer's annual audit and tax preparation services are provided on a probono basis. The financial statements reflect $\$ 15,000$ for Certified Public Accounting services provided on a pro-bono basis in each of the years ended September 30, 2012 and 2011.

## Cash and Cash Equivalents:

Pioneer maintains its cash and cash equivalents in bank deposit accounts. Investments held in money market mutual funds are considered part of long-term investments. Management believes the Institute is not exposed to any significant credit risk on cash and cash equivalents (see Note I).

## LONG-Term Investments:

PIoneer reports long-term investments at their fair value. Fair value is determined as per the fair value policies described below.

Interest, dividends and net gains and losses on investments are reported in the statement of activities as increases or decrease in permanently restricted net assets if the terms of the gift require that amounts be applied to principal, as increases or decreases in temporarily restricted net assets if the term of the gift imposed restriction on current use, and increases or decreases in unrestricted net assets in all other cases.

Fair Value Measurements: (see Note E)
Pioneer reports investments at fair value on a recurring basis. These standards require an entity to maximize use of observable inputs (such as quoted prices in active markets) and minimize the use of unobservable inputs (such as appraisals or valuation techniques) to determine fair value. In addition, PIoNeER reports certain investments using the net asset value per share as determined by investment managers under the Accounting Standards Update No. 2009-12, called "practical expedient". The practical expedient allows net asset value per share to represent fair value for reporting purposes when the criteria for using this method are met. Fair value standards also require Pioneer to classify these financial instruments into a three-level hierarchy, based on the priority of inputs to the valuation technique or in accordance with net asset value (NAV) practical expedient rules, which allow for either Level 2 or Level 3 depending on lock up and notice periods associated with the underlying funds.

## PIONEER INSTITUTE, INC.

Notes to Financial Statements
Years Ended September 30, 2012 and 2011
Instruments measured and reported at fair value are classified and disclosed in one of the following categories:

Level 1 - Quoted prices are available in active markets for identical instruments as of the reporting date. Instruments that are generally included in this category include listed equity and debt securities publicly traded on a stock exchange.

Level 2 - Pricing inputs are other than quoted prices in active markets, which are either directly or indirectly observable as of the reporting date, and fair value is determined through the use of models or other valuation methodologies. Level 2 also includes practical expedient investments which notice periods for redemption are 90 days or less.

Level 3 - Pricing inputs are unobservable for the instrument and include situations where there is little, if any, market activity for the instrument. The inputs into the determination of fair value require significant management judgment or estimation. Level 3 also includes practical expedient investments with notice periods of more than 90 days.

In some instances, the inputs used to measure fair value may fall into different levels of the fair value hierarchy and is based on the lowest level of input that is significant to the fair value measurement.

Market price is affected by a number of factors, including the type of instrument and the characteristics specific to the instrument. Instruments with readily available active quoted prices or for which fair value can be measured from actively quoted prices generally have a higher degree of market price observability and a lesser degree of judgment used in measuring fair value. It is reasonably possible that change in values of these instruments will occur in the near term and such changes could affect the amounts reported in these financial statements.

## Property and Depreciation:

Property amounts are recorded at historical cost or, if donated, at the approximate fair value at the date of donation, less accumulated depreciation. Depreciation is computed over the estimated useful lives of the assets using a straight-line basis. Pioneer adopts useful lives of 3 -years for office equipment $\&$ software and 5 -years for furniture and fixtures, while leasehold improvements are amortized over the length of the lease, or the life of the asset, whichever is shorter. Equipment is capitalized if it has a cost of $\$ 1,000$ or more and a useful life when acquired of more than one year. Repairs and maintenance that do not significantly increase the useful life of the asset are expensed as incurred.

## PIONEER INSTITUTE, INC.

Notes to Financial Statements
Years Ended September 30, 2012 and 2011

## Non-Profit Status and Income Taxes:

Pioneer is recognized by the Internal Revenue Service as an organization described under Section 501 (c)(3) of the U.S. Internal Revenue Code and is generally exempt from Federal and state income taxes on related income, while income from any unrelated business may be subject to tax. Donors may deduct contributions made to Pioneer within Internal Revenue Code regulations.

## Uncertain Tax Positions:

Pioneer accounts for the effect of any uncertain tax positions based on a "more likely than not" threshold to the recognition of tax positions being sustained based on the technical merits of the position under scrutiny by the applicable taxing authority. If a tax position or positions are deemed to result in uncertainties of those positions, the unrecognized tax benefit is estimated based on a "cumulative probability assessment" that aggregates the estimated tax liability for all uncertain tax positions. Pioneer has identified its tax status as a tax-exempt entity as its only significant tax position: however, Pioneer has determined that such tax position does not result in an uncertainty requiring recognition. PIONEER is not currently under examination by any taxing jurisdiction. Pioneer's Federal and state tax returns are generally open for examination for three years following the date filed.

## Note B - Property \& EQUIPMENT

The following comprise Pioneer's investments in property and equipment as of September $30^{\mathrm{th}}$ :

|  | $\mathbf{2 0 1 2}$ |  | $\mathbf{2 0 1 1}$ |
| :--- | :---: | :---: | :---: |
| Furniture \& Fixtures | $\$ 31,091$ |  | $\$ 31,091$ |
| Office Equipment | 94,227 |  | 94,216 |
| Software | 174,316 |  | 174,316 |
| Leasehold Improvements | $\underline{35,498}$ |  | $\underline{35,498}$ |
| $\quad$ Subtotal | 334,952 |  | 334,941 |
| Less: Accumulated Depreciation | $\underline{(329,401)}$ |  | $\underline{(323,003})$ |
| $\quad$ Net Property \& Equipment | $\underline{\underline{5,551}}$ | $\underline{\underline{11,938}}$ |  |

## Note C - Restricted Net Assets

Permanently restricted net assets are available for the following specific programs, at yearend September 30, 2012 and 2011.

|  | $\underline{2012}$ | $\underline{\mathbf{2 0 1 1}}$ |
| :---: | :---: | :---: |
| Colby Hewitt Endowment for Health Care | $\underline{\$ 228,105}$ |  |
| Total Permanently Restricted | $\underline{\$ 215,746}$ |  |
| T28,105 | $\underline{\underline{\mathbf{\$ 2 1 5}, 746}}$ |  |

## PIONEER INSTITUTE, INC.

Notes to Financial Statements
Years Ended September 30, 2012 and 2011
Temporarily restricted net assets are available for the following specific programs, at yearend September 30, 2012 and 2011.

General Operations Grant
Direct Mail Fund-Raising Campaign
Pioneer Building Fund
Lovett C. Peters Memorial Fund
Center for School Reform
Healthcare Initiative
Shamie Center for Better Government
Middle Cities Initiative
Lovett C. Peters Lecture Series
Total Temporarily Restricted

| 2012 | 2011 |
| :---: | :---: |
| \$ | \$2,550 |
| 48,525 | 41,095 |
| 282,087 | 282,087 |
| 830,000 | 397,160 |
| 296,443 | 93,251 |
| - | 46,560 |
| 111,567 | 113,589 |
| 11,000 | - |
| - | 10,087 |

\$1,579,622 \$986,380

During years ended September 30, 2012 and 2011, PIONEER facilitated a capital campaign to gain additional contributions to purchase an office condominium and to fund fellowships. Contributions related to these efforts comprise the Lovett C. Peters Memorial Fund.

## Note D - Net Assets Released From Donor Restrictions

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purposes specified by the donor. For the years ended September 30, 2012 and 2011, the following purpose restrictions were accomplished:

|  | $\mathbf{2 0 1 2}$ |  |  |
| :--- | ---: | ---: | ---: |
| General Operations Grant | $\$ 2,550$ |  | $\mathbf{2 0 1 1}$ |
| Direct Mail Fund-Raising Campaign | 24,896 |  | 16,601 |
| Lovett C. Peters Memorial Fund | 6,829 | - |  |
| Center for School Reform | 233,608 |  | 106,599 |
| Healthcare Initiative | 67,720 | 47,214 |  |
| Shamie Center for Better Government | 132,547 | 114,291 |  |
| Middle Cities Initiative | - | 15,000 |  |
| Lovett C. Peters Lecture Series | $\underline{10,087}$ | $\underline{83,991}$ |  |
| Total Restrictions Released | $\underline{\mathbf{4 7 8 , 2 3 7}}$ | $\underline{\mathbf{\$ 3 8 3 , 6 9 6}}$ |  |

## PIONEER INSTITUTE, INC.

Notes to Financial Statements
Years Ended September 30, 2012 and 2011

## Note E - Fair Value of Investments

Pioneer investments are reported at fair value in the accompanying statements of net assets.

| September 30,2012 | Fair Value | Quoted Prices in <br> Active Markets for <br> Identical Assets <br> (Level 1) |
| :--- | :---: | :---: |
| Mutual Funds | $\$ 645,594$ | $\$ 645,594$ |
| Closed-End Funds | 71,993 | 71,993 |

SFAS 157, Fair Value Measurements, establishes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. This hierarchy consists of three broad levels: Level 1 inputs consist of unadjusted quoted prices in active markets for identical assets and have the highest priority. Pioneer's investments are comprised solely of Level 1 assets.

## Notes F - Mutual Funds

The fair market values at September 30, 2012 and 2011 are as follows:

| Description | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 1}$ |
| :--- | ---: | ---: |
| Domestic Stock Fund - Large | $\$$ | - |
| Domestic Stock Funds - Intermediate \& Small | 643,096 |  |
| Global Opportunity Funds | - | 188,829 |
| Corporate \& Government Bond Funds | $\underline{652,885}$ | 103,530 |
| Money Market | $\underline{1,279,220}$ | $\underline{150,996,807}$ |
| Total | $\underline{\$ 1,217,731}$ |  |

Investment income from cash equivalents and investments is comprised of the following for the years ended September 30, 2012 and 2011.

| Description | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 1}$ |
| :--- | ---: | ---: |
| Dividend \& Interest | $\$ 28,458$ | $\$ 58,954$ |
| Net Realized Gains | 15,044 | 6,728 |
| Net Unrealized Gains (Losses) | 45,359 | $\underline{(41,010)}$ |
| Total | $\underline{\$ 88,861}$ | $\underline{\$ 24,672}$ |

## Note G - Agency Transaction

Pioneer holds no "pass through" grants as of September 30th, 2012.

## PIONEER INSTITUTE, INC.

Notes to Financial Statements
Years Ended September 30, 2012 and 2011

## Note H - Operating Lease Commitments

Pioneer leases its premises located on the eighth floor at 85 Devonshire Street, Boston, Massachusetts. The base rental payments, excluding utilities, for the remainder of the lease agreement are as follows:

| Period | Minimum Lease <br> Payments | Deferred Rent <br> Reduction | Rent Expense |
| :--- | :---: | :---: | :---: |
| FY2013 | $\$ 103,250$ | $(\$ 15,225)$ | $\$ 88,025$ |
| FY2014 (2 Mos.) | 17,306 | $(2,635)$ | 14,671 |

## Note I - Concentration of Credit Risk

Pioneer maintains several bank accounts at two large regional financial institutions. The unlimited insurance coverage for noninterest-bearing transaction accounts provided under the Dodd-Frank Wall Street Reform and Consumer Protection Act expired on December 31, 2012. Deposits held in noninterest-bearing transaction account are now aggregated with any interest-bearing deposits the owner may hold in the same ownership category, and the combined total insured up to at least $\$ 250,000$. At times, Pioneer's aggregate bank balances exceed the available limit of insurance.

## Note J - Subsequent Events

On December 28, 2012, Pioneer purchase an office condominium located at 185 Devonshire Street in Boston, Massachusetts in return for cash consideration of \$800,000. Subsequent events have been evaluated through January 17, 2013, the date the financial statements were issued. Events occurring after that date have not been evaluated to determine whether a change in the financial statements would be required.

| Account Number / Description | FY2012 DISTRISUTION of FUNDING \& EXPENSE by PROCRAM |  |  |  |  |  |  |  |  |  |  |  |  |  | FY2012Total Funding \& Expense | FY2011 Funding \& Expense |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Management \& General Operations | Fund Raising | Pioneer Building Fund | $\begin{gathered} \text { Lovett C. } \\ \text { Peters } \\ \text { Memorial } \\ \text { Fund } \end{gathered}$ | Outreach \&PublicCommunication | Center for School Reform | Center for Economic Opportunity |  |  |  |  |  | MAJOR RESEARCH \& PROGRAM CATEGORIES |  |  |  |
|  |  |  |  |  |  |  |  | Healthcare Initiative | for Better Government | $\begin{gathered} \text { Middle } \\ \text { Mities } \\ \text { Initativ } \end{gathered}$ |  | $\begin{aligned} & \text { LCP } \\ & \text { Lecture } \\ & \text { Series } \end{aligned}$ |  | Colby Hewitt Endowment |  |  |
| REVENUE: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 4-1010. Individual Donations | 679,707 | - |  | \$ - | - |  | - | - | - |  |  |  | - | \$ - | 679,707 | 624,491 |
| 4-1020 Corporate Donations | 22,400 |  |  |  |  |  |  |  |  |  |  |  |  |  | ( $\begin{array}{r}22,400 \\ 303\end{array}$ | 27,797 15960 |
| 4-1030 Foundation Donations | 303,496 |  |  |  |  |  | - |  | - |  |  |  |  |  | 303,496 | 158,650 |
| Total - Unrestricted Donations | 1,005,603 |  |  |  |  |  |  |  |  |  |  |  |  |  | 1,005,603 | 810,937 |
| in-kind donations: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 4-1040 - In-Kind Donations | 15,000 | - |  | . | - | . | - | . | . |  | . |  | - |  | 15,000 | 22,097 |
| Total - In-Kind Donations | 15,000 |  |  |  |  |  |  |  |  |  |  |  |  |  | 15,000 | 22,097 |
| PERMANENT \& TEMPorarily restricted donations: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 4-2010 - Individual Donations $4-2020 \cdot$ Corporate Donations |  | 17,125 |  | 285,607 |  |  |  |  | 13,025 |  |  |  |  |  | 315,757 | 476,590 47575 |
| ${ }^{4-2020} \cdot$ Corrorate Donations |  | 200 |  | 2,500 | - | 3,000 | - |  | 3,500 |  |  |  |  |  | 9,200 | 47,575 38300 |
| 4-2030 Foundation Donations |  | 15,000 |  | 151,500 |  | 433,800 | - | 10,500 | 70,500 |  | 11,000 |  |  |  | 692,300 | 380,300 |
| 4-2040 Event Sponsorship |  |  |  |  |  |  |  | 3,500 | 43,500 |  |  |  |  |  | 47,000 | 10,500 914965 |
| Subtotal Endowments: | . | 32,325 |  | 439,607 | . | 436,800 | . | 14,000 | 130,525 |  | 11,000 |  | . |  | 1,064,257 | 914,965 |
| ${ }_{4-2110}$ Endowments colby Hewitt Endowment |  | - |  |  |  |  | - |  |  |  |  |  |  | 2,000 | 2,000 | 5,500 |
| Subtotal | . |  |  |  |  |  |  |  |  |  |  |  |  | 2,000 | 2,000 | 5,500 |
| Total 4 -2000 - Restricted Donations | . | 32,325 |  | 439,607 | . | 436,800 | . | 14,000 | 130,525 |  | 11,000 |  | . | 2,000 | 1,066,257 | 920,465 |
| other revenue: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 4-5000 - Ticket Sales |  | 4,265 |  |  |  |  |  | 2,505 | 11,750 |  |  |  |  |  | 18,520 | 21,375 |
| 4-6000 • Book Sales | 6.500 |  |  |  |  | 523 |  | 3,059 |  |  |  |  |  |  | 3.583 6.500 | 700 |
| Subtotal | ${ }_{6}^{6,500}$ | 4,265 |  |  | . | 523 | . | 5,564 | 11,750 |  | . |  |  |  | 28,602 | $\begin{array}{r}700 \\ 22,075 \\ \hline\end{array}$ |
| Total Income | 1,027,103 | 36,590 |  | 439,607 |  | 437,323 | - | 19,564 | 142,275 |  | 11,000 |  |  | 2,000 | 2,115,462 | 1,775,575 |
| OPERATING EXPENSES: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| ${ }^{6-1100}$ - Gross Wages | 65,205 | 155,088 |  |  | 31,819 | 167,655 | 38,510 | 97,424 | 99,984 |  | 21,119 |  | 11,750. |  | ${ }^{688,555}$ | 654,043 |
| ${ }^{6-1150}$ - Bonus |  | ${ }_{11}^{11,000}$ |  |  |  |  |  | 3,000 |  |  |  |  |  |  | 4,000 4859 | 4999 |
|  | 4,627 66 | ${ }^{11,005}$ |  |  | ${ }^{2,258}{ }_{32}$ | 11,896 170 | 2,733 39 | 6,913 99 | 7,095 101 |  | 1,499 |  | 834 12 |  | 48,859 697 | 47,010 |
| $6-1400 \cdot$ Heath \& Dental-employer | 5,244 | 12,472 |  |  | 2,559 | 13,482 | 3,097 | 7,835 | 8,040 |  | 1,698 |  | 945 |  | 55,371 | 59,259 |
| 6 -1500 401 K -employer share | 1,552 | 3,692 |  |  | 757 | 3,991 | 917 | 2,319 | 2,380 |  | 503 |  | 280 |  | 16,390 | 13,516 |
| ${ }_{6}^{6-1550}$ - Pension Plan Charges | 170 | 404 |  |  | 83 | ${ }_{310}^{437}$ | 100 71 | 254 180 | 260 185 |  | 55 39 |  | ${ }_{22}^{31}$ |  | 1,794 1,273 | ${ }^{1,469}$ |
| 6-1600 - Workmen's Compensation | 121 | 287 |  |  | 59 | 310 | 71 | 180 | 185 |  | 39 |  | 22 |  | 1,273 | 1,313 16.312 16 |
|  | 272 | 647 |  |  | 133 | 699 | 161 | 406 | 417 |  | 88 |  | 49 |  | 2.873 | 16,312 2,582 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| ${ }_{6-2150}^{6-2100}$ - Consultants | 9,555 |  |  | 500 |  | 10,638 | 257 | 795 | 37,227 |  |  |  | 5,277 |  | 63,749 500 | 86,578 |
| ${ }_{6}^{6-2200}$ - Temporary help | 11,237 | 860 |  | 350 | 56 | ${ }^{28}$ | - | 1,168 | 4,161 |  |  |  |  |  | ${ }^{17,860}$ | 26,738 |
| ${ }_{\text {cose }} 6$-2400 - Annual Audit | $\frac{20,000}{40,792}$ |  |  |  |  |  |  |  |  |  |  |  |  |  | 20,000 102109 |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| ${ }^{6-3160}$ - Data/FOIA |  |  |  |  |  |  | 96 | 45 | 153 |  |  |  |  |  | 295 | ${ }^{6,068}$ |
| ${ }_{\text {l }}^{6-3200}$ - Contracts | - | - |  | 2,000 | . | 109,200 | : | 50,706 | 28,707 14000 |  |  |  |  |  | 190,612 | ${ }^{97,516}$ |
| 6-3300 - Prizes Subtotal | $\cdots$ | $\cdots$ |  | 2000 | $\cdots$ | 109200 | 96 | 50,751 | $\frac{14,000}{42860}$ |  | $\cdots$ |  | - |  | 14,000 | $\xrightarrow{21,085} 1$ |
| PRINTING \& PUBLISHING: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| $6-4300$ - EditorsWriters |  |  |  |  |  | 1,712 | 133 | 3,703 | 588 |  |  |  |  |  | 6,135 | 21,534 |
| 6-4400 Graphic Design | 100 | 1,010 |  | 363 | 1,775 | 7,053 | 425 | 610 | 5,551 |  | 75 |  | 773 |  | 17,733 | 11,271 |
| Subtotal | 1,861 | 17,599 |  | 363 | 6,911 | 9,194 | 558 | 13,502 | 20,426 |  | 75 |  | 2,059 |  | 72,545 | 54,157 |
| DISTRIBUTION COSTS: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 6 -5100 - CopyingReproduction |  | 175 |  |  | 46 | 457 |  | 61 | 747 |  |  |  | 115 |  | 1,601 | 1,177 |
| $6-5200$ - Postage Costs | 1,238 | 6,798 |  | 6 | 89 | 168 | 12 | 648 | ${ }^{4,123}$ |  |  |  | 66 |  | ${ }^{13,148}$ |  |
|  | 46 53 | 6,149 |  | - | 18 989 | 322 | : | 318 | 552 80 |  |  |  | 243 |  | 1,498 <br> 7,270 | $\begin{array}{r}769 \\ \hline 12,966\end{array}$ |
| 6 -5500 Advertising Costs |  |  |  | . | 3,028 | 5,170 | . | 111 | 25 |  | . |  |  |  | ${ }_{8,333}$ | 2,579 |
| Subtotal | 1,337 | 13,122 |  | 6 | 4,169 | 6,116 | 12 | 1,139 | 5,527 |  | . |  | 423 |  | 31,850 | 24,361 |
| EVENTS \& MEETINGS: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 6 -6100 - Room Costs | 1,348 | 700 |  |  |  | 7,045 | 200 | 1,915 |  |  |  |  | 840 |  | 12,048 | 10,305 |
| ${ }^{6-6200}$ - Food \& Beverage Costs | 3,123 | 4,308 |  | - | - | 13,692 | 179 | 14,843 | 31,104 |  |  |  | 36,275 |  | 103,523 | 120,317 |
| ${ }^{6-6250}$ - Transportation | 7 |  |  | - | 2 | 6,587 | - | 609 | 605 |  |  |  | ${ }^{23}$ |  | 7,830 | 6,172 |
|  |  | 91 |  |  | 28 | 800 | : | 464 | 40 |  |  |  | 15. |  | 637 800 |  |
| 6.6600 - Audio-Visual | 1,668 | 1,360 |  | - | - | 4,000 | . | 3,070 | 5,397 |  |  |  | 4,517 | - | 20.013 | 10,833 |
| 6 -6800 - Honorarium |  |  |  |  |  | ${ }^{13,000}$ | - | 500 | 10,000 |  |  |  | 15,000 |  | 38,500 | 17,000 |
| 6 -6950 - Other Event Expenses | 271 | 84 |  |  |  | 2,025 | $\square$ |  | 1,560 |  | - |  | 4,507 |  | ${ }_{8,447}$ | 3,784 |
| Subtotal | 6,417 | ${ }_{6,543}$ |  |  | ${ }^{28}$ | 47,148 | 379 | 21,400 | 48,705 |  | . |  | 61,178 |  | 191,799 | 168,411 |

PIONEER INSTITUTE, INC.
Supplemental Schedule - - Summary of Funding \& Expenses by Program
For the Years Ended September 30th, 2012 and 2011

| Account Number / Description | Lovett C. $\quad$ F\| |  |  |  |  |  |  |  |  |  |  |  | FY2012 Funding \& Expens | $\begin{gathered} \text { FY2011 } \\ \text { Total } \\ \text { Funding \& } \\ \text { Expense } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  | Pioneer Building Fund | Lovett C. Peters Memorial Fund | $\begin{gathered} \text { Outreach \& } \\ \text { Public } \\ \text { Communication } \end{gathered}$ | Center for <br> School <br> Reform | Center for Economic Opportunity | Healthcare Initiative | Shamie Center for Better Government |  | $\begin{gathered} \text { Lecture } \\ \substack{\text { Lecture } \\ \text { Series }} \end{gathered}$ | Colby Hewitt Endowment |  |  |
| STAFF BUSINESS EXPENSES: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 6-7100 - Breakfasts/LLuncheons | 649 | 2,274 |  |  | 56 | 182 | 152 | 120 | 1,286 | - |  |  | 4.719 | 450 |
| 6-7200 - Training/Meeting Fees$6-7300$ Transportation | 90 |  |  |  |  | 1,998 |  | 2,126 | 805 |  |  |  | 5,019 |  |
|  | 328 | 6,289 |  |  | 37 | ${ }^{11,735}$ | 29 | 5,161 | 97 | 132 |  |  | 23,809 | 12,478 |
| 6 6-7400 $\cdot$ Mealsfood | 327 | ${ }_{161} 11$ |  |  | 72 | ${ }^{2}, 8083$ | 75 | ${ }_{6} 788$ | 874 |  | 50 |  | 5,383 <br> 1934 | 2,607 <br> , 774 <br> 10 |
| 6-7600 - Lodging <br> 6-7700 - Miscellaneous/Petty Cash |  | 161 |  |  |  | 1,096 |  | 678 |  |  |  |  | 1,934 | 2,774 <br> 13 |
| ${ }^{6}$ Subtotal | 1,394 | 9,138 | . | . | 165 | 17,814 | 256 | 8,854 | 3,062 | 132 | 50 |  | 40,864 | 18,942 |
| OfFICE OPERATIONS: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 6-8100 - Rent | 8,628 | 20,520 |  |  | 4,210 | 22,182 | 5,095 | 12,890 | 13,229 | 2,794 | 1,555 |  | 91,102 | 93,114 |
|  | 55 | 130 |  | - | 27 | 141 | 32 | 82 | 84 | 18 | 10 |  | 578 | ${ }^{373}$ |
| ${ }_{6}^{6-881750}$ - Equip. Contracts/Rental | 571 | 4,637 |  |  | 597 | 1,467 | 385 | ${ }^{852}$ | 1,022 | 185 | 103 |  | 9,818 | 7,955 |
|  | 34 | 81 |  |  | 17 | 88 | 20 | 51 | 52 | 11 | 6 |  | 360 | 756 |
| $6-8200$ - Electric | 348 | 828 |  |  | 170 | 895 | 206 | 520 | 534 | ${ }^{113}$ | ${ }^{63}$ |  | 3,676 | 4,065 |
| 6 6-8300 - Telephone | 195 | 464 |  |  | 95 | 502 | 115 | 292 | 299 | ${ }^{63}$ | ${ }^{35}$ |  | 2,062 | 5,471 |
| ${ }_{6}^{6-8500}$ - Office Supplies | 736 | 1,749 |  |  | 359 | 1,890 | 443 | 1,257 | 1,484 | 238 | 132 |  | 8,289 | 7,530 |
|  | 415 | ${ }^{988}$ |  | - | 203 | 1,068 | 245 | 620 | 637 | ${ }^{135}$ |  |  | ${ }^{4,385}$ | 4,371 |
| ${ }_{6-8625} 6$ Accounting Fees |  |  |  | 3,610 |  |  |  |  |  |  |  |  | 3,610 |  |
|  | 263 | 626 |  |  | 128 | 1,419 | 179 | 393 | 403 | 85 | 47 |  | 3,545 | 2,840 |
| 6 6-9925 - Newsclips |  |  |  | - |  |  |  |  | 2,000 |  |  |  | 2,000 |  |
| ${ }_{6-8875}^{6-8850}$ - DuesestMemberships and Permits | 12 | 28 |  |  | ${ }^{6}$ | 4,480 | 7 | 4,918 | 168 | 4 | 2 |  | 9,625 | 1,696 |
|  |  | 1,302 |  | $\bigcirc$ |  |  |  |  |  | 10 |  |  |  |  |
| Subtotal | 11,287 | 31,353 |  | 3,610 | 5,826 | 34,210 | 6,746 | 21,920 | 19,959 | 3,655 | 2,034 |  | 140,601 | 130,331 |
| internetwebite: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | 120 | 285 |  | - | 58 | 308 | 71 | 179 | 184 | 39 | 22 |  | 1,264 | ,187 |
| 6-93300 Programming$6-9400 \cdot$ Hosting |  |  |  |  |  |  |  |  |  |  |  |  |  | 758 |
|  | 53 | 126 |  | - | 26 | 136 | 247 | 79 | 81 | 17 | 10 |  | 774 |  |
| Subtotal | 140,517 | 263,776 | : | ${ }_{6,829}$ | ${ }_{54,940}$ | $\stackrel{433,432}{ }$ | 54,249 | ${ }_{238,215}$ | $\xrightarrow{300,652}$ | 28,941 | ${ }_{84,973}$ |  | ${ }_{1,606,523}^{2}$ | \%,433,745 |
| OTHER EXPENSE: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| ${ }_{\text {c }}^{\text {8-1200 }}$ - Bank Service Charges | 164 |  |  |  |  |  |  |  |  |  |  |  | 164 | 113 |
| 8 8-1600 - PayPal Fees |  |  |  |  |  |  |  |  |  |  |  | 16 | ${ }^{93}$ | 2,041 |
|  | 8,707 | - |  |  |  |  | - |  |  |  |  |  | -1,694 | 16,447 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  | 2,500 |
|  | (923) |  |  |  |  |  |  |  |  |  |  |  | (923) |  |
|  | 9,720 |  |  |  |  |  |  |  |  |  |  | 16 | 9,735 |  |
| Subtotal <br> Total Expense | 150,236 | 263,776 |  | ${ }_{6,829}$ | 54,940 | 433,432 | 54,249 | 238,215 | 300,652 | 28,941 | ${ }^{84,973}$ |  | 1,616,258 | 1,453,746 |
| OTHER INCOME: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 7-1000. Interest Income | 758 |  |  | 56 |  |  |  |  |  |  |  | 1,4288 $5 \times 67$ | ${ }^{2,242}$ |  |
| 7-2000 - Dividend Income 7 -4000 Other Capital Gains/Losses) | 20,595 12,205 | - |  | - |  |  |  |  |  | : |  | 5,637 2,839 | 26,23 <br> 15,044 <br> 1 | 58,049 <br> $(9,482$ |
| $7-5000$ - Increase/(Decrease) in mktvalueSubtoal | 37,722 |  |  | 6 |  |  |  |  |  |  |  | 7,631 | 45,358 | (24,801) |
|  | 71,280 | - |  | 62 | - |  | . | - | - | - | - | 17,535 | 88,876 | 24,672 |
| Net Income/(Loss) | 948,147 | $(227,186)$ ¢ |  | 432,840 | $(54,940)$ | 3,892 | $(54,249)$ | $(218,651) \$$ | (158,377) | (17,941) | (84,973) \$ | 19,519 | 588,081 | 346,501 |
| CHANGE in RESTRICTED NET ASSETS: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| PERMANENTLY RESTRICTED FUNDS: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Begining B Balance - Permanently: Restricted Funds Plus: 2012 Permanenty Restricted Contributions |  |  |  |  |  |  |  |  |  |  |  | 215,746 | 215,746 | ${ }^{203,203}$ |
| Plus/(Minus): Dividends, Interest, $\Delta$ Mkt VI Perm. Rest. FundsSubtotal |  |  |  |  |  |  |  |  |  |  |  | 2,000 17519 | 2,000 17519 |  |
|  |  |  |  |  |  |  |  |  |  |  |  | ${ }^{17,519}$ | ${ }^{17,519}$ | $\stackrel{8,367}{22,571}$ |
| Less: 2012 Funds Released From Perminant RestrictionEnding Permanently Restricted Balance |  |  |  |  |  |  |  |  |  |  |  | (7,160) | (7,160) | $(7,825)$ |
|  |  |  |  |  |  |  |  |  |  |  |  | 228,105 | 228,105 | 215,746 |
| TEMPORARLIY RESTRICTED FUNDS: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Beginning Balance - Temporarily Restricted Funds Plus: 2012 Funds Released from Perm. Rstcd. Funds | 2,550 | 41,096 | 282,087 | 397,160 | , | 93,251 | . | 46,560 | 113,589 |  | 10,087 |  | 986,380 | 453,786 |
|  |  |  |  |  |  |  |  | 7,160 |  |  |  |  | ${ }^{7} 7.160$ | ${ }^{7} 8.825$ |
| Plus: 2012 Temporarily Restricted Contributions Subtotal | 2,550 | ${ }_{7} 32,325$ | 282,087 | ${ }_{839,669}$ |  | 436,800 |  | 14,000 | $\stackrel{130,525}{244,14}$ | 11,000 | 10,087 |  | $\begin{array}{r}1,064,319 \\ \hline 2,057,859\end{array}$ | 1,370,076 |
| Less: 2012 Funds Expended Net (Contributions less expenses) |  | 24,896 |  | 6,829 |  | 433,432 | 54,249 | 238,215 | 300,652 | 28,941 | 84,973 |  | 1,172,186 | 977,940 |
|  | 2,550 | 48,525 | 282,087 | 830,000 |  | 96,619 | (54,249) | (170,495) | (56,538) | (17,941) | (74,886) |  | 885,672 | (392,136) |
| Funds Released From RestrictionEnding Temporarily Restricted Balance | 2.550 | 24,896 |  | 6.829 |  | 233,608 | - | 67,720 | 132,547 | - | 10,087 |  | 478,237 | 383,696 |
|  | $\cdots$ | 48,525 ¢ | 282,087 | 830,000 | - | 296,443 | $\cdots$ | s | 111,567 | 11,000 | $\cdots$ |  | 1,579,622 | 986,380 |

